





NSB CoRe KVARKEN - Making NSB more attractive, enlarging labour pool, better connected, wealthier

Case A: IDENTIFY HINTERLAND SECOND LEVEL CONNECTIONS NORTH OF TAMPERE

Final Report 21 May 2018









INTRODUCTION - Kvarken and NSB CoRe

NSB CoRe project has started in spring 2016 as part of the Interreg VB Baltic Sea Region Programme. Objective of the project is to enhance regional development by improving internal and external accessibility in the Eastern-Baltic Sea Region to freight and passenger transport. This study is focusing on Kvarken region, ie. on three Ostrobothnian regions in Finland (Ostrobohnia, South Ostrobothnia and Central Ostrobothnia) and Västerbotten and Örnsköldvik regions in Sweden, the main urban nodes being Vaasa and Umeå. Total population of the region is a bit over 750 000 inhabitants, of which about $\frac{2}{3}$ is on Finnish side and $\frac{1}{3}$ on Swedish side.

Main goal of the whole NSB CoRe project is to influence on EU TEN-T policy and to link North Sea-Baltic Core Network Corridor with regional transport networks and urban nodes in northernmost part of this corridor. In addition to EU-policy, there are number of national regional development, and transport decisions that should be taken into account.

This study support building the Vision of the NSB CoRe corridor, which is being elaborated by the VASAB Secretariat. The main aims of the Vision are: identifying the existing or possible discrepancies in national, regional or local spatial plans of the North Sea—Baltic corridor bordering states, to seek for the needs of improvements of the North Sea—Baltic corridor connections with the 2nd level transport networks and assessing the impact of the NSB CoRe corridor upon regional development processes in the territory of the corridor.

The most important linkages in the Kvarken region studied in this work are, first of all, internal sea routes through the Midway Alignment, which is a shortcut (A-line) within the Bothnian Corridor and a trunk line E12 to Mo i Rana in Norway. In Finland, the most important link is attachment to the city of Seinäjoki, and even forming of the twin city of Vaasa-Seinäjoki. Through Seinäjoki, Kvarken is linked to the Growth Corridor Finland, which currently reaches from Helsinki to Seinäjoki via Tampere. The northern direction of the Bothnia Corridor, whereupon Vaasa connects closely to Kokkola should also be remembered. Seinäjoki-Vaasa-Kokkola forms a growth triangle in Ostrobothnia. On a larger scale, the Kvarken could become a crossroad for two European corridors. On the one hand, it connects via Finland's growth path to NSB and SCANMED in Sweden. On the Swedish side, this also highlights the importance of North-South direction, namely Umeå connections to the south of Sundsvall and north to Luleå (figure 1, population forecast to 2030 in figure 2). Furthermore, the Swedish government now wants the EU Commission to include the Botnian corridor in the core corridor network and thereby coordination within the EU.

The NSB CoRe corridor supports the strengthening of the competitiveness of its regions and nations as well as competitiveness of whole wider corridor. Better competitiveness requires functional logistics chains, especially on long-haul. Competitiveness improves only through a more efficient transport system. Growth between the major urban areas will allow for better long-term employment, expansive travel-to-work-areas and labour mobility. The role of railways in long-distance traffic flows is increasing.

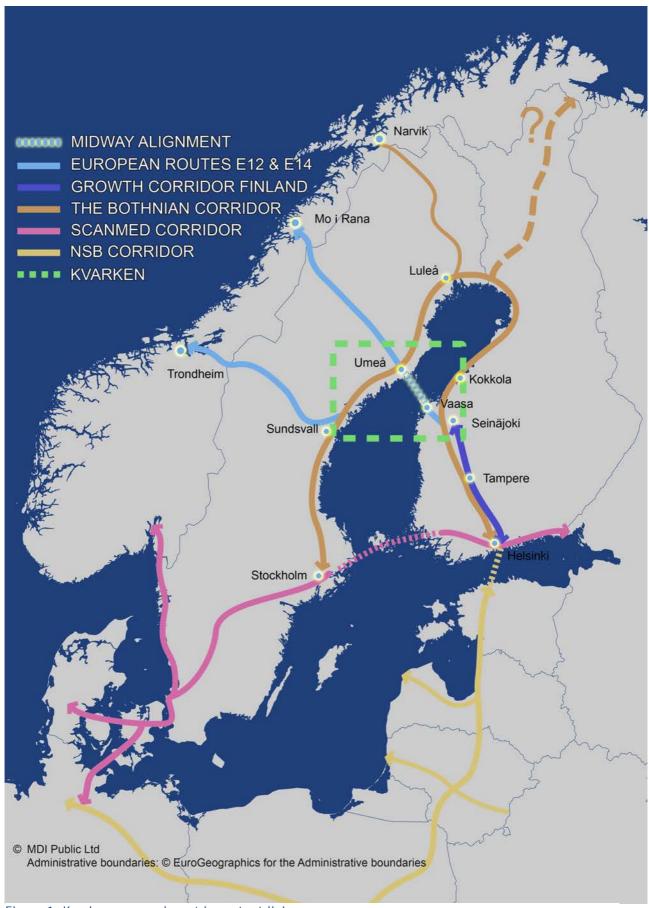


Figure 1. Kvarken area and most important linkages

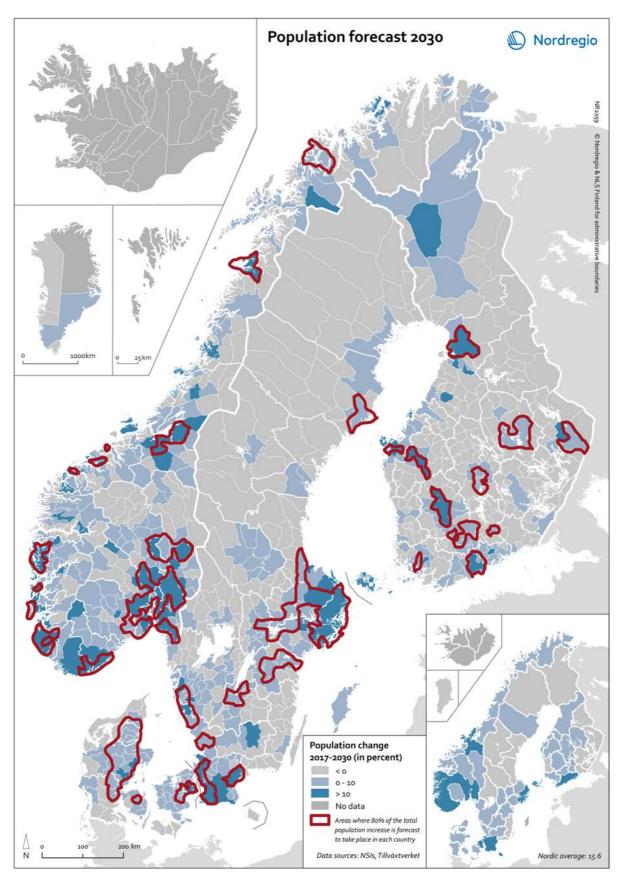


Figure 2. Population forecast to 2030. Source: Nordregio, the State of the Nordic Region.

Investing in infrastructure - investing in future

Development corridors consist of networked centers and functional areas where increased regional interaction supports the development of a broad and diverse labour market and cooperation area. The interaction is based on a functioning transport system that allows a fairly long daily commuting within the zone. Developing the growth corridor can make the use of transport systems and related services more efficient. Growth corridors are also of special importance as part of international cooperation areas. Territorial interaction and growth corridors are shaped by big trends, such as the increase of people's mobility and polycentrism, and the increasingly globalized operational environment, the changing nature of work, digitalisation and urbanization. Growth corridors have become increasingly important concept and dimension in regional development and planning.

Transport is an important and growing sector in the economy. Technological development, digitalization, urbanization changes traffic. The transformation of the industry can solve the accessibility of people, goods and services in a new way, and at the same time create an internationally competitive new business. It is estimated that the global transport market will provide growth potential of hundreds of billions of euros. NSB CoRe also plays an important role in this development. Regions can serve as test platforms and development laboratories for developing services.

Accessibility to key markets is the whole idea of the NSB CoRe, and along the corridor, it is important to consider which investments will make the most of the competitiveness. The goal for future transportation infrastructure should be fast and reliable connections into EU markets, Norway and also to Russia/China. In east-west direction it is important to link with Kouvola's direction. Eastern direction is no longer just about Russia but also China, as it has invested in the Silk RailRoad - a connection where the container fleet operates every few weeks between Kouvola and Xi'an in China, which creates possibilities also for intermodal logistics links from Kvarken to Kouvola.

In Finland, six Western regional councils commissioned an initiative "Päärata Plus / Main Rail Line Plus", which is the objective of developing Western Finland railways serving Finland as a whole. Speeding up the NSB CoRe Northern part requires additional investment in the railways. Investments made or planned in Western Finland require good rail freight capacity. Enhanced connections between passenger traffic also allow for increased tourism and the growth of the so-called experience economy.

In addition to boosting economic factor of viable transport there is also a need for sustainable development and climate objectives. Transport infrastructure should also be sustainable, and sustainability could also be basis for marketing. While sustainable, network should also showcase highend technological advantages. This requires real solutions to current aged structures and bottlenecks. Finland and Sweden are committed to the EU's 2030 and 2050 emission targets, which requires clearer climate and energy policy solutions from around the world. Transport has a key role in reducing transport emissions - for example, Finland has pledged to halve emissions by 2030. For Sweden, the EU has set even stricter targets.

Building European competitiveness

The competitiveness of Europe is closely dependent to the development of transport links, in particular the trans-European transport networks, operation of the TEN-T transport network. The European Union has identified the nine most strategically important Core Network Corridors (TEN-T Core Corridors, figure 3). Finland and Sweden are merging into mainland Europe through two corridors; The North Sea-Baltic (NSB) corridor connects the Baltic ports to the North Sea ports and the Scandinavian-Mediterranean (Scan-Med) corridor extending from Finland to Sweden towards the Mediterranean Sea. These core corridors extend to the southern parts of Finland and Sweden but leave geographically most

parts of the two countries outside the transport network. Kvarken is building bridge to connect these two corridors.

TEN-T network has a dual-layer structure comprising of a core network, which is scheduled for completion by the end of 2030, and comprehensive network that is scheduled for completion by the end of 2050. Finland and Sweden are committed to the TEN-T measures, since the TEN-regulation is mandatory and contains quality criteria. In the current funding period, TEN-T support is in practice directed to core network corridors. Finland will prepare an investment plan for the implementation of the TEN-T network and report on the progress and funding of projects to the Commission. TEN-T aims to establish and develop the key links and interconnections needed to eliminate existing bottlenecks of mobility and to fill missing sections and complete the main routes.

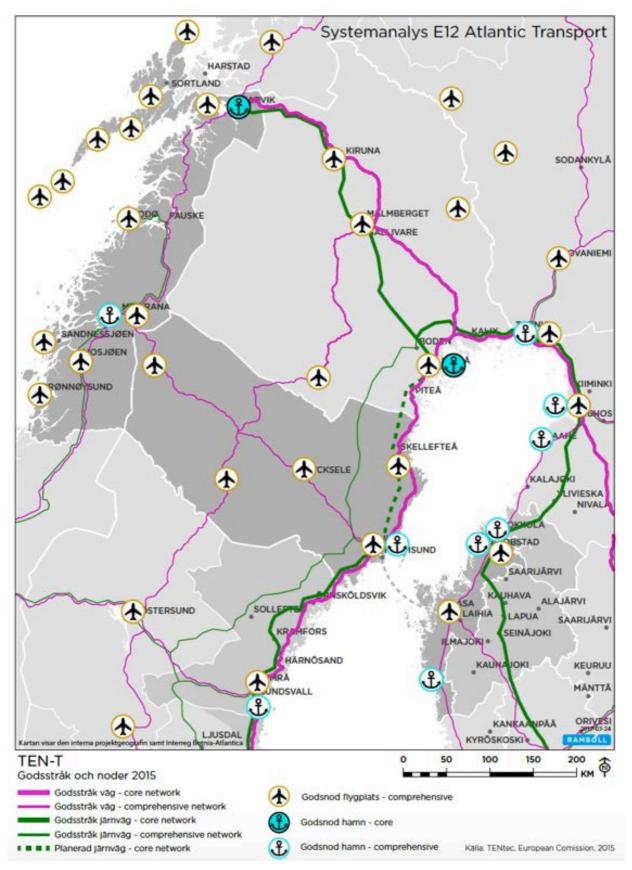


Figure 3. TEN-T network in Kvarken and surrounding areas. Source: Ramboll.

Connection between Vaasa and Umeå

There has been more or less frequent traffic over the Kvarken strait since 1837 when Swedish steamship made its maiden voyage between Umeå and Vaasa. There was regular traffic during the summer season after first world war, but it was discontinued after second world war. Commute traffic started again in 1947 and the first ferry boat started to operate. The first proper drive-on ferry, WasaExpress, started to operate in 1964. Since 1960 number of passengers grew steadily and in the end of the 20th century there were over one million passengers using the route. After the brief peak the number of passengers started to decrease. One of the reasons for decrease was the end of tax-free sales in 1999. In 2000 the route was suspended completely until 2011 RG Line Casino Express and Botnia Link Transparaden started to operate again. Botnia Link was conducting cargo traffic between Vaasa and Härnösand since 2000 and between Vaasa and Umeå since 2001. After the Botnia Link quit, RG line continued to operate. At the end of 2001 RG-Line declared bankruptcy. Temporarily passenger and cargo traffic was operated by RG-line bankruptcy estate.

In 2012 city of Vaasa and municipality of Umeå decided to establish common shipping company called NLC Ferry, which started to operate the traffic in the area. NLC Ferry bought a ferry boat called MS Wasa Express, which has formerly operated between Vaasa and Umeå. New ship arrived to Vaasa in November 2012 and it was overhauled. Kvarken regions traffic transferred to NLC Ferry 1.1.2013 and marketing name was chosen to be Wasaline. Wasaline operates cargo and passenger traffic in Kvarken Area at the moment. In 2017 Wasaline transported 184 144 passengers (figure 4).

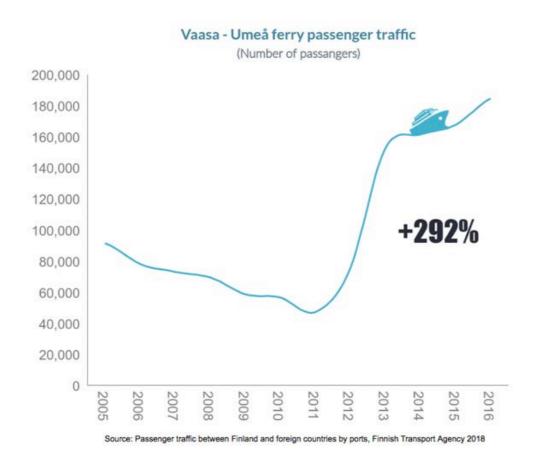


Figure 4. Passengers in Vaasa-Umeå ferry line.

Good transport infrastructure has to be the basis for transnational corridor and ensuring its growth and advantage. Currently both cargo and passenger volumes are rising. Along the Midway Alignment project new passenger/cargo ship service is planned to supplement existing connections. The whole corridor needs better land infrastructure, but shipping might turn into a bottleneck without real investments.

During the last twenty years, several projects have been invested in the development of the Kvarken region, as well as well-researched and extensive surveys of the potential, uncertainty, development and need for co-operation. At this time, several projects are underway to develop the area. Further, the continuation and development of the Kvarken has been part of the government program in Finland.

The Midway Alignment of the Bothnian Corridor, which is also known as the Kvarken Multimodal Link, runs through the Baltic Sea in Gulf of Bothnia. Sea route connects the strategically important highways E12, E4 and E8 and the recently launched Bothnian core network. On January 2018, Kvarken Link Ltd has sent a Request for Information (RFI), to a total of 17 shipyards around the world. The survey will give a better picture of both the price level of the future ship and the know-how of the shipyards and the opportunities to build a vessel for the Kvarken traffic. This survey is the first step in the public procurement process. The next step is to make a shorter list of docks that have both a timely opportunity to complete the project and the required level of know-how. After that starts preparation of public procurement documents. Aim is to have vessel operating in 2021.

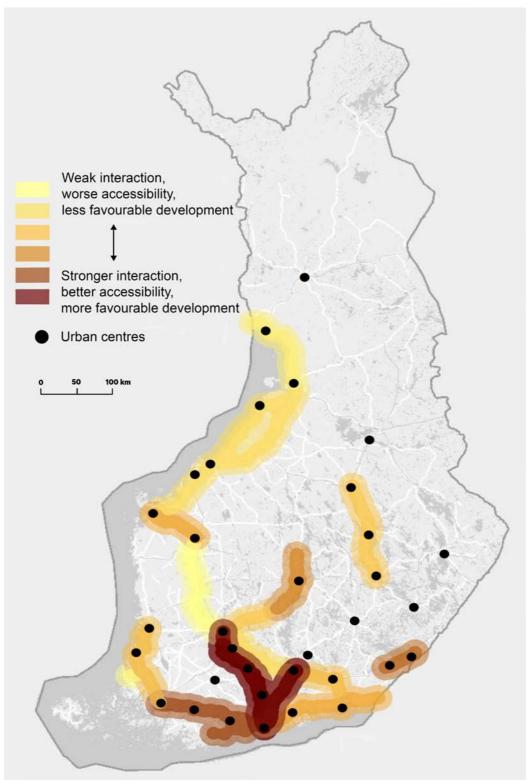
Development corridors in Finland

Government's analysis, assessment and research activities Report 50/2017 "On Functional Areas and Growth Corridors in Finland" the corridors were analysed from the point of view of mobility, disregarding administrative boundaries. Corridor development includes the strengthening of the competence basis, reinforcing the planning, the development of impact assessments, the enhancement of interaction, regional development of growth zones and the promotion of sustainable mobility.

The study highlights the links between the major urban centers in the movement of people and goods. There is a need for both active rail and road connections. The development must rely heavily on the development of the transport system, which should take into account growth and the economic importance of accessibility. The survey identifies Growth Corridor Finland (from Helsinki to Tampere) as the strongest growth corridor. Smaller national and transnational growth corridors include Vaasa-Umeå connection as well. However the link between Tampere and Seinäjoki was considered rather weak. Main challenge of NSB CoRe is to build not only tight link between Vaasa and Seinäjoki but to reach also Tampere. According to that study, proposals for action under the plan include a need to make bold and visionary coordinated solutions including land use, housing, transport, education and service solutions. Co-operation between the provinces is needed in order to promote sustainable patterns of growth from the perspective of larger labour areas. In the end this co-operation is very dependent on the capability to prioritize transport investments and in commitment from different actors to these.

It is critical that the Seinäjoki and Tampere are more linked to each other. Earlier study estimates that the potential for this link is still rather small. There is only minor city of Parkano between the two cities, but more important is the quick connection from Tampere to Seinäjoki (figure 5).

In terms of the internal progress of the regions, corridor development means development of agglomerations, that is, the strengthening of urban growth. This development supports the further development of larger mergers. If this arouses questions about fostering territorial cohesion, then it should be considered whether it is better to have a few successful nodes in the area or more drifting and passing points.



Corridor	Development potential
Helsinki-Tampere	3,7 (highest score)
Helsinki-Lahti	3,5
Helsinki-Turku	3
Seinäjoki-Vaasa	2,5 (7 th highest in Finland)
Tampere-Seinäjoki	1,6 (lowest of 16 studied
	corridors)

Figure 5. Points for corridor development potential in Finland (scale from 1 - 4).

Source: Prime Ministry's Office, Publications of the Government's analysis, assessment and research activities 50/2017

Connecting to growth corridors in Sweden

Umeå is — compared to other medium-sized cities in Sweden - developing better than average. In recent years increase in growth of exports in Västerbottenslän has been among best ones among Swedish regions. Northern Sweden is generally considered to be outside reach of national growth centres or corridors. The nearest major growth centre of national importance is Uppsala (65 km north of Stockholm). Gävle, being 90 km north of Uppsala and 160 km North of Stockholm) is the only Northern town that realistically can link up with the Uppsala — Arlanda — Stockholm region in the short run. Sundsvall is just short of 300 km north of Uppsala. Of importance for Sundsvall is the train link to Gävle — Uppsala — Arlanda — Stockholm.

Investments are underway on parts of the line Sundsvall — Gävle where standards partly are poor. Regional critique is that investments on this line are not fast enough as expressed in the National Plan. Travel time to Stockholm from Sundsvall is still well over 3 hours, but hopes are that investments will bring travel time down to 2, 5 hours or less connecting Sundsvall to the Uppsala — Stockholm Growth corridor. However, with current speed of investments on the Ostkustbanan this will take years. Although being closer to national growth corridors, in terms of actual growth Gävle and Sundsvall display the lowest growth rates of the larger towns of Northern Sweden. This is more related to industrial structures both cities being primarily manufacturing oriented. The real growth centre in the North is Umeå showing a forty years of growth trend. However, this is an exception in the North. Other towns are either in decline or stagnation, except maybe for the last one or two years. If compared to the south of Sweden however the growth even of Umeå is too slow to compete.

For other cities Uppsala – Stockholm remain distant, at least for regular commuting by train. Travel times from Umeå are approximately 6 hours and from Östersund just under 5 hours. The upgrading of the Ådalsbanan north of Sundsvall and the Ostkustbanan south of Sundsvall are important for linking Umeå closer to national growth centres in central Sweden. Air traffic is also intense between Stockholm and Umeå (with 1 million passengers), indicating rail is not yet an alternative for business communications.

For the Umeå region a high priority is also given to linking Umeå to towns further north through a proposed new rail link named Norr Botniabanan, connecting Skellefteå and Luleå to Umeå with a new coastal railway instead of the current inland connection. Such an investment will put Umeå at the centre in a North Bothnian Coast (Growth) corridor connecting cities from Luleå – Sundsvall with modern high-speed railway. Several studies has pointed out that this will bring together a number of local labour markets into a larger common (or at least more common) labour market with high growth potentials. Concerns from a national perspective are the high investment costs and the relatively low population of the corridor compared to projects in southern Sweden. Concerns are that local labour markets are too small and too weak to provide a real growth at the corridor. Norr Botniabanan also means a risk of shifting attention from the Broader corridor perspective.

A lot has been studied - what have we learned?

Existing projects related to the development of Kvarken in addition to NSB Core:

- E12 Atlantica Transport
- Spotlight High-Low Cost
- Midway Alignment of the Bothnian Corridor
- MABA II
- E12 Atlantica BA3NET

Finalised projects and studies:

- NECL I and NECL II -project
- Nordic Logistic Corridor the most important eastern and western route in the region
- MABA I
- NOSTRA
- Botnia Marketing
- NDPTL -project
- World Heritage Sites in Partnership with 63 ° North World Heritage Ambassarors,
- The potential for a new economy and wealth creation in the Kvarken region Godsflödesstudie,
- Kvarken short cut system,
- Unizon Kvarken 2001-2007,
- Kvarken Ferry importance for the economy and people
- SELLING Regional growth from culture
- Wind energy in Kvarken

The E12 Atlantica Transport (Botnia Atlantica) project (2016-2018) is based on cooperation between Finnish, Swedish and Norwegian partners operating on the E12. The purpose of the project is to lower border barriers and to continue the development of the E12 from Finland to Sweden and Norway. The project will develop strategies and guidelines for cross-border route development and transport planning. In addition, it carries out pilot activities among companies in the region to identify shortages and opportunities for transport systems. In addition, the project aims to strengthen cooperation between the Kvarken Council, Blå Vägen and Midtskandia. *Project budget: 2 579 191 €.*

The Spotlight High-Low Cost project (2015-2018) is cross-border and is oriented towards tourism and business. The project is also designed to produce product packages and marketing materials that can attract tourists to the Kvarken Archipelago and the Highland World Heritage Site. The aim of the project is to increase the number of tourists in the region and at the same time complement the achievements of Vaasa and Umeå in the Midway Alignment project. *Project budget:* $750\ 000\ \mathcal{E}$.

The Midway Alignment of the Bothnia Corridor (2012-2018) aims to design and build a new, environmentally friendly ferry for the Kvarken Sea Transport. In addition, the objectives are to improve the environmental and economic efficiency of the port and logistics system, to develop and promote innovative solutions (environment, safety, technology, operational), combine northern areas with other Europe, improve the attractiveness of the region and ensure long-term operational stability. The project combines many different modes of transport. The aim is to create a secure link between Finland and Sweden, which in turn creates new connections with other EU countries. *Project budget: 20 700 000 €*.

The goal of MABA II - Midway Alignment II (Botnia Atlantica) (2015-2018) is to help infrastructure investments across the future boundaries of the Bothnia-Atlantica by providing background material for them. The project produces well-prepared surveys, backgrounds and analyzes that can be used to advance the development of a traffic route in the east-west direction, which will allow further action to be taken. The project provides a study of the TEN-T status and the Core connections of the Kvarken ports, as well as a case analysis and mapping of current resources, including the development of cross-border port statistics, the monitoring and strengthening of stronger regional and national developments in the Kvarken area and the development of new ship planning documents and procurement documents. *Project budget:* 827 500 €.

The E12 Atlantica BA3NET (Botnia Atlantica) project (2016-2019) strengthens the East-West TEN-T E12 by developing methods, evaluation tools and know-how for a common strategic planning of the border area transport sector. Through the project, the region aims to create capacity to reduce various technical, administrative and other obstacles in the future, to develop the region's innovation and competitiveness, and to achieve sustainable regional growth. *Project budget:* 1 017 657 €.

SELLING - Regional Growth Through Culture (2011-2014) developed the Cultural Entrepreneurship of the Kvarken Region and the conditions for the exercise of culture. The aim of the project was to create a regional growth factor for Kvarken. Other objectives include raising awareness and visibility of creative sectors, strengthening the wellbeing and development potential of the region by enhancing the cultural profile, increasing entrepreneurial interest in creative industries, and developing and raising the playing field for creative industries in the Kvarken region to a more profitable level.

The Nordic Logistic Corridor (NLC) - area's most important eastern-western route (2011-2014) project was to develop an economical, environmentally friendly and efficient route alternative from the NLC corridor. The NLC corridor is an east-west transport route extending from the Atlantic coast from Helgeland to Norway, via Västerbotten in Sweden, across the Kvarken and across Finland. The route is important for business development. The route consists of the E12 road, which has been part of the EU's priority for the European transport network since 2013. The project has led to cross-border decisive political action and increased responsibility for co-operation between the responsible authorities in different countries. Thanks to the project, the NLC is better known, the image given in communications and marketing is clearer, and the information on the NLC is more uniform. However, according to the final report of the project, the NLC's awareness could still be increased. The desire to cooperate between countries has increased and cooperation has continued. The project has resulted in improved port infrastructure in Vaasa and Umeå. The project has created a strong Nordic Logistic Corridor company, such as NLC Ferry and Kvarken Ports Ltd. *Project budget: 4 100 000 €*.

World Heritage Sites in partnership with the 63 ° North - World Heritage Ambassadors (Botnia-Atlantica) (2012-2014) have been designed to increase understanding of the impact and consequences of the World Heritage Site and to develop cooperation between countries. The Finnish Kvarken Archipelago was awarded the World Heritage Site in 2006 and the Swedish Highland Coast in 2000. According to the report, the project has achieved the objectives set in the project plan. The project initiated many forms of co-operation between entrepreneurs and aroused interest in politicians and civil servants to raise world heritage status in the work of public authorities and municipalities. The project also involved educating teachers so that an increasing number of pupils could get information on the cross-border world heritage. The project yielded material that is used and implemented in the project after cross-administration of the world heritage of the teaching work of the material further. These include films, the High Coast website and a common portal for both countries' websites. According to the final report of the project, the project has gained deep knowledge of the cross-border world heritage.

The Visionary Analysis of the Kvarken Region (2015) is based on the Kvarken Council and examines the economic potential of the Kvarken and new ways of thinking to achieve the full potential of the Kvarken region. A successful economic ecosystem in the Kvarken area is based on three issues: 1) The region needs a new and more active life-cycle model (private-public partnership) where the focus is on inventing the means of promoting wealth, as opposed to relying solely on the privatization of public services. In addition, PPP should focus on a holistic economic analysis of how private and public interests interact. 2) It is important to look across borders at all levels. This is a mental, practical and partly legal issue. 3) Must be open to the subjective aspects of the situation. Territorial politics, both economic and social, are always subject to the subjective influence of voters, public and private leaders and users.

The North East Cargo Link (NECL) I & II (2003-2006, 2010-2013) projects were extensive projects for the development of the Mid-Throat Transport Corridor including several different studies. The transport corridor originates in the west of Trondheim and runs through central Sweden to the Gulf of Bothnia, from where it continues by sea to the west coast of Finland. The route from the west coast of Finland continues through central Finland to the eastern border of Finland to South Karelia and continues to Russia.

Originally, The North East Cargo Link co-operation started in 1996 and was initiated by private companies, but cooperation with regional and local bodies grew rapidly. The first part of the project started in 2003 with funding for three years from ITERREG III B from BSR. In the first part, the possibilities and development conditions of transport and logistics and freight transport from Norway to Sweden via Finland and further into the central area of the Midlands. The continuation project continued to develop the transport corridor and sought to improve the shortcomings found in the first phase of the project.

Project development measures focused on:

- Intermodal solutions
- Improvement of roads and railways
- To develop the ICT system to optimize goods transport in the corridor
- Creating a green transport pipeline in accordance with sustainable development and environmentally friendly

NECL's studies and sub projects include:

- Mid-Bothnia Transport Report (2013)
- NCL Seinäjoki (Nordic Logistics of Seinäjoki) (2013
- Improvement of Highway 18 between Ähtäri-Multia and improvement of road 621 between Liesjärvi-Keuruu
- Specialization of ports in Ostrobothnia (2012)
- Special Transportation in Ostrobothnia (2012)
- All Pieces in Place (2012)

Kvarken - short cut system project (2012) In the project aim was to develop the Kvarken route as a European transport route. In addition, the intention was to establish a transport network that creates the conditions for border-regional and regional development. Access to the Kvarken is a prerequisite for cross-cutting cooperation and an effective "Kvarken - short cut system" from the Norwegian coast to Europe and Russia. *Project budget 1 100 000 €*.

MABA I (2015-2016) The purpose was to improve the linkage of the Kvarken, to strengthen the region's competitiveness and to plan a new car ferry to Umeå-Vaasa, to develop ports and logistics throughout the region, to ensure their environmental friendliness and to secure all-year passenger and freight traffic in the Kvarken. In addition, the project included the creation of a base material for the TEN-T network. At present, the MABA project is undergoing an extension project MABA II and the project is complementary to the ongoing Midway Alignment project. *Project budget: 235 000 €*.

The Freight Flow Study (Godsflödesstudie) (2012) deals with Kvarken freight traffic. According to the survey, the traffic of the Kvarken region has been positive in recent years. Effective traffic in the area is an important factor in the development of the region in the long term, while also affecting the competitiveness of the region. Exploring the flow of goods in the area creates a good frame for a better understanding of the situation in the Kvarken and traffic needs for the local business community. Improving transport in the region will help bigger metal and forest industry companies as well as smaller companies to maintain their competitiveness and growth. In addition, improving traffic can create new streams outside the region, for example from Norway and Russia. The survey is based on a survey conducted in the Kvarken area both in Finland and in Sweden.

the Unizon Kvarken project (2001-2007). The purpose was to deepen and expand the cooperation between universities and universities in the Kvarken area. The project facilitated and promoted student exchanges between universities and higher education institutions as project years.

The preparation of the strategy for securing the ferry traffic of Kvarken (2012) examines the need to see shipping traffic between Vaasa and Umeå as part of a wider E12 infrastructure. In January 2012, the Ministry of Transport and Communications set up a working group to draft a proposal for measures to safeguard all-year passenger and freight traffic in the Kvarken. The working group suggested that the Vaasa-Umeå connection would be considered as part of the transport infrastructure (Europe road 12) and that part of this transport infrastructure would form a tailor-made, environmentally friendly and ice-well craft based on customer needs. As a long-term goal, the working group presented a new vessel designed for the Kvarken traffic.

The NOSTRA project (2012-2014) mapped the good practice of European marshland areas for functioning transport links, smooth traffic and interregional joint management.

The aim of the Botnia Marketing project (2013-2014) was to make Ostrobothnia and Västerbotten tourism more popular and at the same time increase the number of tourists crossing the Kvarken. The aim of the project was to establish relationships between the various actors and to create the conditions for the continuity of the products developed and the relationships created during the project, even after the end of the project.

The purpose of The Northern Dimension Partnership for Transportation and Logistics (NDPTL) project, 2014-2015) was to develop more efficient ports in ports and to plan and analyze the additional capacity required for the flow of goods and port areas in the demolition and loading phase. In addition, a review of the efficiency of the use of the port of Vaasa was made. *Project budget 320 000 €*.

The significance of ferry traffic for the economy and residents of the region study (2012) surveyed the development of Kvarken's freight and passenger volumes in the region. The survey also examines the problems of ferry traffic and their impact on residents and businesses. In addition, the study presents development strategies and measures to improve the traffic of the Kvarken area.

The Study on the Vaasa-Seinäjoki development corridor (2015) was drawn up on the basis of the needs identified in the transport system plans and mapped the current service level of passenger transport on the development corridor and defined the targets for the future service level. In addition, an operational strategy was drawn up on the basis of objectives and current state of affairs.

Strengths:

- Long and successful history in cross-border development and governance, cultural assimilation
- Collaborative and coordinated transport development both in Vaasa and Umeå
- Electrified railway and direct connection from Helsinki to Vaasa

Weaknesses:

- TEN-T core networks bypass Vaasa
- Slow and only once or twice a day each direction ferry link between Vaasa - Umea
- Poor rail linkage from Umeå to Norway

Opportunities:

- Arctic issues and Northern Dimension is Interesting again for EU, transportation of goods, sustainability (low carbon)
- Growing interest of building twin city between Seinäjoki and Vaasa - eg. Vaasa airport services also Seinäjoki
- Knowledge and competence hub, exchanging students and experts create common pool of expertise across the border and along NSB
- Increased integration between Vaasa/Seinäjoki and Umeå
- Prolonging of the corridors creates additional opportunities

Threats:

- New ferry (midway alignment) will be severely delayed
- Nordic countries thinly represented on TEN-T maps, losing position on money allocation
- Non-urban areas in Kvarken do not benefit from NSB CoRe (only benefits major cities)

Summarising SWOT of KVARKEN in NSB-Core

HINTERLAND SECOND LEVEL CONNECTIONS NORTH OF TAMPERE

Freight traffic current situational description: Kokkola is a major destination for transport through its port. Umeå is a significant port on the Swedish side. Vaasa's absolute freight volumes are small, but the value of the tonnes delivered is high. There is very little freight transport by railroad from Vaasa to Seinäjoki and even less so from Seinäjoki to Vaasa but freight transport by road goes via highway 3 (Figures 6-8).

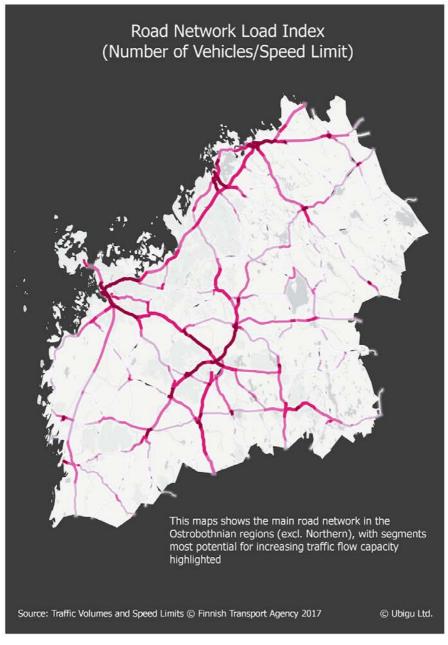


Figure 6. Map shows the main road network with segments most potential for increasing traffic flow capacity. Increasing the capacity on roads around Seinäjoki (18, 19 and 67) and around Vaasa.

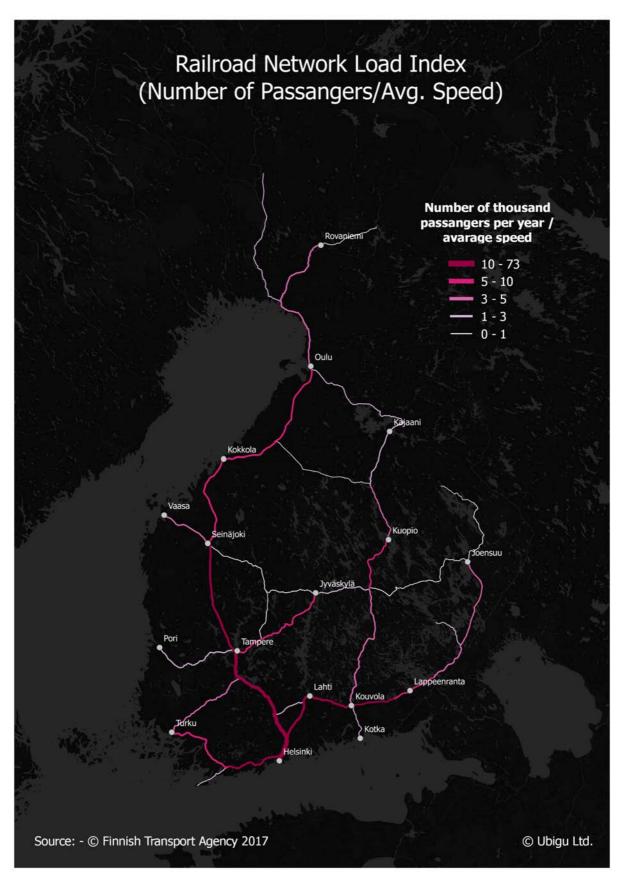


Figure 7. Railroad network load index. Highest potential - and where transport capacity should be increased - is on the main rail connections between Helsinki - Seinäjoki and Helsinki - Kouvola.

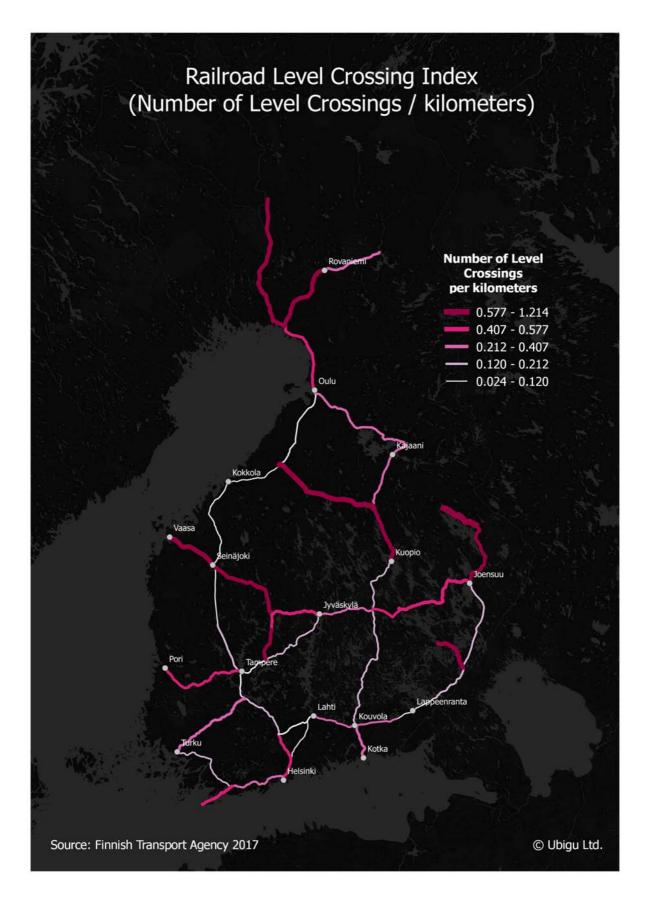


Figure 6. Railroad level crossing index. Potential especially on the connection between Seinäjoki-Vaasa, where number of level crossings should be decreased.

(E8 and E12) supports especially commuting and logistic flows around these urban centers. Between urban nodes most potential is on E8 from Vaasa to Kokkola and on Road 18 (speed limit varies from 80km/h to 100km/h) between Seinäjoki and Laihia, which has 3-4 times more traffic than E12 (speed limit 100km/h) between Laihia and Koskenkorva. To increase the number of interactions within the area and to support freight/carriage transports the main topic is to increase road traffic capacity especially on main roads around the cities and between Vaasa-Seinäjoki and Vaasa-Kokkola.

Intermodal and logistics - coordinated development of nodes, corridors, structure, infrastructure and service in NSB CoRe

Intermodality refers here to carriage of goods from the original place to the destination by a various number of modes of transport. Each mode of transport has a different carrier service. In freight traffic the intermodality of transport around logistics areas and in the traffic and logistic nodes is essential. Intermodal road-rail-ferry transport systems are large-scale systems requiring terminals, specially designed freight cars and skilled labour force.

2nd level nodes and connections north of Tampere are:

- Umeå
- Vaasa
- Seinäjoki
- Kokkola

2nd level connections are:

- Tampere–Vaasa (road)
- Seinäjoki–Vaasa (rail)
- Vaasa–Umeå (ferry)

There has been a lot of extensive regional investments in infrastructure in last decades, but there are still lots to do. The main transport nodes of the study area are:

- NLC Seinäjoki (Roves), newly opened logistics centre
- The Port of Vaasa, which is the logistical base supporting western-Finnish industry
- The Port of Umeå that is a winter port with a rather prosperous terminal
- NLC Park and Terminal in Umeå, which is one of the Sweden's most modern cargo yard boasting strategic location

Further on towards NW Sweden and Norway (in next phase relevant for NSB CoRe linkage to Norway)

- NLC terminal in Storuman that is intermodal terminal handling, for instance transports for the forestry and mining sectors
- The port of Mo i Rana, which is a strategic port for trade and industry in The Cap of the North
- The port of Mosjøen, which is one of Norway's largest container ports
- European route E12 that consists of Vaasa-Seinäjoki railway and Port of Umeå-Storuman as well as arterial road 73.

In Sweden

In Sweden, some major investment projects are taking place on the North-South parts of the corridor, especially considering the Norrbotniabanan. In Västerbotten east-west connections are to be improved. Some bottlenecks have been recognized in both roads and rails. Some poor rail sections are also problem at the Norwegian side. Connections between Västerbotten and Southern Sweden and its growth centers have some minor bottlenecks. Some investment projects have been planned especially to battle connection bottlenecks, but bigger picture is still rather challenging. Some progress is displayed, but region is still seen as too sparsely populated to attract bigger attention and needed investments.

The corridor runs roughly from Umeå to Mo i Rana and is competed by connection from Sundsvall to Trondheim. Between Trondheim and Sundsvall, the main transport infrastructure is E14 trunk road which runs via Östersund and Åre. E14 road is evaluated as rather low standard and is mostly narrow old-standard road types while only few sections have been upgraded. East of Åre road standard is quite poor and not well suited for transport. Some upgrades have been planned to widen the road and to build bypass sections. Main rail connection between Trondheim and Sundsvall is moderate quality at its best. Some parts of the railroad have not been electrified. Alternative rail connection to Trondheim from Umeå joins above mentioned connection in Bräcke. EU funded projects like Mittstråket considers various infrastructure investments to upgrade both rail and road connections along the corridor.

European route E12 is a road that begins in Mo i Rana, goes across Sweden and ends in Helsinki and the length of the road is about 910 km. Between Finland and Sweden there operates a ferry line. Some identified development needs of the E12 route are to reduce border barriers, create a shared vision and target and more explicit link with trade and commerce. Moreover, coordinating and developing research in transport, logistics and innovations is vital.

E12 road between Mo i Rana and Umeå is mostly narrow two-lane road without any major transit nodes along the way. E12 connection between Umeå and Mo i Rana can't be considered as subordinate option for transportation, while problems along the E14 road and adjacent railroad highlights the importance of developing E12 route. New airport project near Mo i Rana gives further evidence for the role of E12. There are several completed and also a few ongoing projects that aim to improve the E12 connection.

Connections for southern Sweden and towards ScanMed corridor have also been evaluated. For road transport this link is predominately made up of the E4 Trunk road. It is of relatively good standard with Motorway (2+2) or 2+1-carriage way for most of its stretch. One major bottle neck in the corridor area has been the passage through Sundsvall which has since 2015 been shifted to a new motorway bridge east of the city centre. Another bottle neck is the stretch through the towns of Härnösand and Örnsköldsvik (where the road runs through the towns' central parts with round-abouts and traffic lights) which by the regional authorities is considered to be a major bottle-neck on this part of the E4. Here passes over 20 000 vehicles per day.

The proposal for new National Transport Plan (from August 2017) only describes the situation in Örnsköldsvik but proposes no concrete action for the period up until 2029. This was opposed by the regional authorities in Västernorrland who demand that the Government commissions Trafikverket to examine how alternative funding for the Örnsköldsvik by-pass can be sought. The local authorities have plead interest in contributing to such a funding. In the National Transport Plan the only concrete proposed road-investments are in maintenance and minor improvements.

The rail infrastructure along this stretch is in reality one line which is divided up into two consequtive links in Trafikverket's planning, consisting of the so called Ådalsbanan from Sundsvall to Kramfors and Botniabanan from Kramfors to Umeå. While Botniabanan is an entirely new link that was completed as

late as in 2010 and is of very high standards, Ådalsbanan is an old line that has been moderately upgraded in the 2010s but still has major bottle necks in terms of many low speed sections and single gauge — e.g. between Härnösand and Sundsvall. Together they make up important links within the Bothnian Corridor.

In the National Transport Plan are included reinvestments in the rail infrastructure, primarily the part of Ådalsbanan which connects Nyland/Västeraspby with Långsele which only is serviced by freight trains and currently has very poor standards. This however could help build new conditions for passenger traffic between Umeå and Östersund (bypassing Sundsvall). In order to increase the efficiency of such a service an investment in a "triangle-track" is needed in Västeraspby to connect northcoming traffic on Botniabanan with the Ådalsbanan's northwesterly direction. A complementary investment also promoted by regional authorities. Such an investment will help bring the small towns of Sollefteå and Kramfors closer together and possibly more integrated with Umeå/Örnskölsvik labour market.

Between Sweden and Finland

In 2014 according to the *Potential Freight Volumes of the Kvarken Ferry Link*, it was estimated that the ferry had a theoretical market share of around 75% of the estimated maximum potential freight volumes in the catchment area. Currently there exists an up-going trend in ferry shipment levels. While the Kvarken ferry has already attracted prominent share of freight volumes, new modern ferry connection could be even more efficient in attracting freight from roads and could possibly be more adaptable in special transports needs. Ferry would be a showpiece in fast shipments and in adaptable solutions compared to bulk freight on roads.

In Finland

In Finnish side of the Kvarken main transportation issues are considering rail and road connections between Vaasa and Seinäjoki, and further to Growth Corridor Finland. Railway between Vaasa and Seinäjoki was electrified in 2011, but it is still rather slow due to multiple reasons. With better connection the two cities could constitute wider commuting and business area and Ostrobothnia region could be more intensely connected into Growth Corridor Finland. Also bottlenecks in highways are identified.

The passing loops for trains would improve the conditions for freight transport on the logistics center and the port, as well as allow for the increase of freight transport and the simultaneity of transport with the different passenger traffic routes. The road traffic and street arrangements of the Laihia site as well as the connection arrangements of the highways 3 and 18 are needed, as also improvements in Vaasa-Tampere highway 3. Close to Vaasa, there is a new motorway line planned between Helsingby-Maunula; there is also need for midway on the two-lane road and improvement of parallelers for light traffic in highway 18 between Alho- Vedenoja, and; the improvements on connection between highways 3 and 8 in Helsingby-Vassor.

Decisions at the national level are needed from the point of view of the development of the regional transport system. In particular is needed: the Botnian corridor main road and the associated heavy traffic trunk connections (highway 3 and highway 19) for raising the level of service; new heavy traffic linkage (highway 18 lifting the Seinäjoki-Vaasa link to most prioritised measures), as well as the twin-city Seinäjoki-Vaasa traffic areas and services in the area and land use development and coordination. This was also raised to most prioritised measures by regional authorities, and the coverage and prioritization of the national logistics center network — especially defining what is the role of Seinäjoki logistics center. The structural problems occurring in the Growth Corridor Finland affects also Kvarken. The poor condition of the southern part of the main line is now reflected in the timetable punctuality of long-haul connections, and speed of trains are reduced in spring 2018, adding 10 minutes to travel time between

Helsinki and Tampere. The plan is to improve the Riihimäki-Tampere interface in the 2020s, which will improve the current track's condition.

Summarising needs

In total what is needed is: to improve rail connection between Vaasa-Seinäjoki, due to for example lack of double rail or passing loops and low speeds; build double tracks or at least more passing loops on connection between Seinäjoki-Tampere; build fast lanes on road between Vaasa-Seinäjoki (highway 18) and Vaasa-Tampere (highway 3); new ferry between Vaasa and Umeå, sustainable vessel which enables more truck load and creates less pollution. Also, there is a need to ensure ferry integration with rail network for both passengers and cargo; build the North Bothnia line, and develop double tracks on Bothnia line; build the missing rail connections from Sweden to Norway, rail electrification Storuman—Hällnäs in Sweden; improve intermodality and develop Umeå port to meet new markets with larger ships, and; development of new logistic centres and multimodal service points for cargo.

Future vision

Kvarken forms the "Northern Dimension of NSB CoRe". Main nodes are Seinäjoki, Vaasa and Umeå. There is outspoken need for improved connection between Seinäjoki and Vaasa. Export and energy-oriented Vaasa and life-science oriented Umeå are good pieces of puzzle to Growth Corridor Finland and to NSB.

Duration	Vision	
Short	Higher speed between Vaasa-Seinäjoki. Decrease number of rail level crossing	
Mid-term	Reliable, innovative, environmental friendly ferry connection 3 hr connection	
Long	1 hr transport between Vaasa and Umeå.	

Table 1. Visions for freight transport in Kvarken.

Linkage to Growth Corridor Finland

Vaasa region is among the most competitive in Finland, and it is recognized broadly as innovative and dynamic center and is well known of its energy sector. More broadly cities like Vaasa, Seinäjoki and Kokkola have displayed impressive strides in competitiveness and vitality. One fourth of all energy sector jobs in Finland are situated in Vaasa, and the city is one of the most prominent sources of exports nationally.

Vaasa and Seinäjoki are an interesting addition to Growth Corridor Finland. They alone remain medium-sized but separate parts. But together, they are great and their weight is high. Cities have complementarity with each other in both the economic and expertise profiles, and together they have even more complementarity with Growth Corridor Finland and more broadly with NSB CoRe. Vaasa can especially bring energy expertise and Seinäjoki food know-how. The economic weight is made visible through the review of the potential increase in regional GDP (figure 9). The scenario analysis of potential accessibility changes clearly brings out the potential of the Main Rail Line Plus development plan and its potential in increasing the significance of Ostrobothnia in the Growth Corridor Finland (figure 10).

Accession to Growth Corridor Finland, which is realistically possible from the beginning of 2019, would also mean possibly access to national development funding (AIKO) when Growth Corridor Finland is one

of two nationally financed corridors during this governmental period. However, the future of corridor development funding in the coming governmental period is still open.

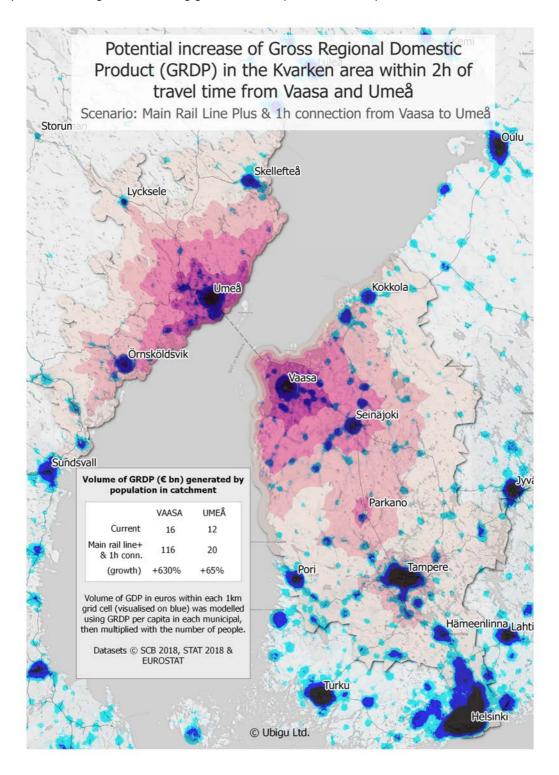


Figure 7. Potential increase in regional GDP.

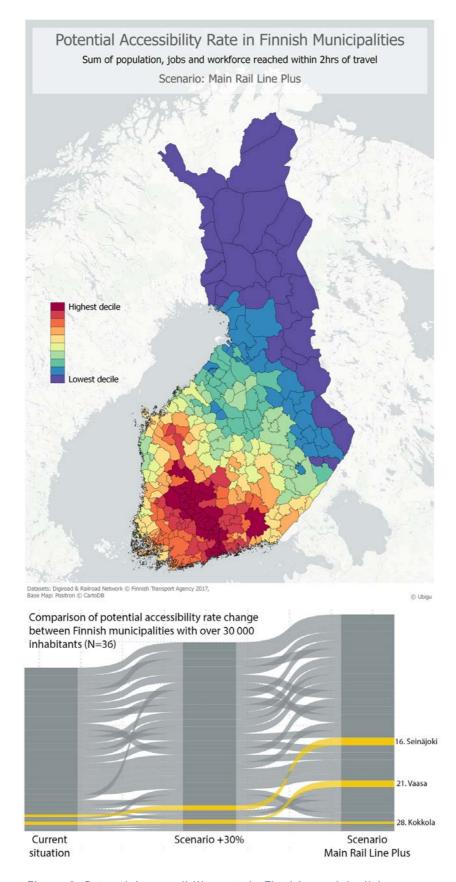


Figure 8. Potential accessibility rate in Finnish municipalities.

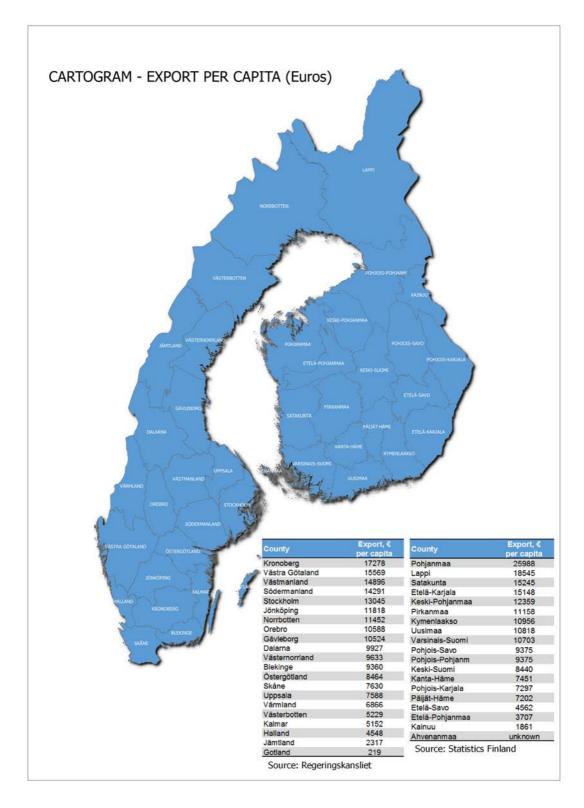


Figure 9. Export per capita in Finnish Regions.

The importance of Ostrobothnia (Pohjanmaa) in exports is clear in maps showing export per capita in Finnish Regions (figure 11). Kvarken really 'dots the i' of the Growth Corridor Finland, it brings clearly strong economic aspect to the corridor.

Linkage to Arctic issues

Finland, Sweden and Norway have a lot of potential in the Arctic regions, thanks to natural resources, extensive marine areas, stunning natural beauty and developing transport corridors. In recent years, the focus of economic growth has shifted towards the Arctic (although the speed of change is somewhat dependent on the price of oil). Development potential in the Arctic covers many areas, such as the energy sector, space technology, extractive industries, tourism, maritime transport and food production. In addition to its great potential, the Arctic region also has challenges and is vulnerable to the effects of climate change. By joining forces, Finland, Sweden and Norway will respond to both environmental challenges and develop economic growth in the Arctic regions. Barents region in total will draw growing attention in near future in the form of arctic shipping, freight and growth potentials.

Finland, Sweden and Norway share common economic, environmental and social interests in their Arctic regions, and the whole Barents region can be seen as having unitary interests. Co-operation in the north between these three countries is more important today than before because of the following reasons: First, economic growth between Finland and Sweden is not as strong as it could be. The economic focus in many areas is shifting to the north. Second, norms and practices in the Arctic region's economy and the protection of the environment are currently being formalized. By combining the forces of the countries, there can be considerable influence on the Arctic regulations. Future development in the Arctic regions must be based on openness, cooperation and sustainability. Third, people in Arctic regions live in a world that does not contain borders. For international bureaucracy, rules and regulations, however, this is not a reality. The northern provinces, local communities, and indigenous peoples should be empowered and not constrained by the states.

The Arctic regions of Finland, Sweden and Norway are in a good position in that they have developed in many areas beyond the Arctic standards and compared to rest of the Barents region. For example, urbanization, education and culture and population structure are at a higher level than in other Arctic regions. However, development is hampered by the weak and outdated infrastructure in the region as well as unilateral north-south transport links. The challenge for the overall development of the area is also the lack of insight on how quickly traffic will develop in the area. Also, timetables for energy projects are not known and there is no certainty about the effects of climate change in the region. In order for development to continue in the Arctic regions, logistical connections must be in order and the traffic should be functional. It is particularly necessary to develop transport links between different countries.

Linkages to SCANMED and NSB

Corridor's spatial importance should be stressed. Also, freights value should be defined and not only focus to mere volumes. Corridor could be advertised as Gateways to Europe, and similarly Arctic and Russia connections and onwards to China should be stressed. This significance must be brought forward with convincing evidence in volumes, patterns, nodes and especially their potential.

NSB CoRe supports the European transport corridor Germany – Poland – Rail Baltica – Tallinn-Helsinki tunnel – Barents Sea, which is a future-oriented joint venture. The central part is Finland's main rail line from Helsinki-Tampere-Seinäjoki-Oulu. In March, the Finnish Ministry of Transport set the route for the Barents Sea through Rovaniemi to Kirkenes in Norway. Before tunnels, traffic takes advantage of ferries. The frequent connections between Helsinki and Tallinn and freight traffic could be utilized by train ferries. NSB CoRe offers a new enticing connection to European freight transport. Helsinki's West Harbor is Europe's busiest passenger terminal at the beginning of 2018.

Linkages to SCANMED and NSB are perfectly formulated in joint position paper of the Finnish, Swedish and Norwegian regional offices around the Gulf of Bothnia, in cooperation with the Bothnian Corridor,

on the mid-term evaluation of the Connecting Europe Facility. Ideas were elaborated on Future of the Core Network Corridors - The extension of the North Sea-Baltic and Scandinavian-Mediterranean Core Network Corridors around the Gulf of Bothnia:

While the TEN-T Core Network reaches the northern parts of Europe through the Bothnian extension and the Iron ore line, the current nine Core Network Corridors are not covering the whole Union; leaving out important parts of Northern Europe, i.e. almost the whole of Finland and Sweden. The absence of the TEN-T Core Network Corridors in the North, and thus the lack of a coordinated approach to financing transport infrastructure, endangers the timely implementation of the TEN-T Core Network. In addition, this is not in coherence with the structure of the national economies of Finland and Sweden and the importance this area has for the European economy. The joint position of the Finnish, Swedish and Norwegian regions In order to secure a timely implementation of the TEN-T Core Network, an extension of the Scandinavian-Mediterranean Core Network Corridor (Scan-Med) along the Gulf of Bothnia in Northern Sweden, and an extension of the North Sea-Baltic Corridor along the Gulf of Bothnia in Northern Finland should be implemented in the next CEF Regulation. The proposed extensions would ensure and align the involvement of the two Member States and Regions in cross-border development and TEN-T policy objectives, as well as promote the objectives of the EU's cohesion policy. The extensions of these Corridors would consolidate the engagement of the EU and its' role as a key player in the development of the Arctic region. The extensions would help in tapping the potential of the Northern Dimension in transport and logistics to the benefit of the Union as a whole. Northern Europe providing crucial raw materials to European industries The proposed extensions of the Core Network Corridors would consolidate the engagement of the EU and its' role as a key player in the development of the Arctic region. They would allow for new important arteries from the Arctic region in a North-South axis towards Rail Baltica and the continental core of the EU. The multi-modal North-South axis, 'the Growth Corridor Finland', from Helsinki to Oulu is vital to the economy and to international trade. The accessibility to the EU core markets for raw materials require functional rail and maritime connections. The infrastructure in the region connects the northern part of the Northern Axis with the Scandinavian-Mediterranean Corridor and the North Sea-Baltic Corridor.

THOUGHTS, CONCLUTIONS AND ACTION PLAN

General Vision:

Kvarken is the Northern Dimension of NSN CoRe – Kvarken connects the extensions of ScanMed and NSB – Doorstep to arctic areas.

Key target: from Vaasa to Tampere in an hour, and another hour to Helsinki In vision, the journey from Vaasa via Seinäjoki to Tampere will be done in an hour, like a trip from Tampere to Helsinki. The Growth Corridor Finland has most potential growth potential in Finland, Kvarken region can boost it. Kvarken connects the extensions of ScanMed and NSB and function as a doorstep to Arctic areas and into Barents region in total.

Kvarken regions future success lies in combining existing strengths and forming new potentials for growth. Transportation, education and migration come together when visioning routes for even better tomorrow.

Cooperation among the corridor is and always will be based on reliable infrastructure. Links across the Kvarken are reasonable and evolving, and thus main questions consider land connections. Ostrobothnia in Finland needs to be connected with the other growing regions and to the Finnish growth corridor with faster, more capable roads and rail lines. Also, connections within Ostrobothnia itself needs to be boosted to make full use of regional potentials.

Umeå is rather well connected to east-west and well connected to north-south transport systems. Internal railroads and highways in Västerbotten should be developed and existing bottlenecks fixed. Connections between Swedish coast and Norway should be faster and Västerbotten has exactly the same problem as Ostrobothnia across the Kvarken, it lacks quality connections to southern growth centers and corridors.

Västerbotten and other northern regions are seen as too sparsely populated to gain broader support for infrastructure projects and investments. Västerbotten is quite near the national wealth averages, but there is great internal divergence between municipalities. Regional economy is slightly growing and number of yearly new enterprises established has stayed unchanged. Västerbottens economy is rather agriculture-based, but still versatile, and for example tourism volumes are rising. Therefore, region needs stronger cooperation.

If Kvarken region is not able to gain attention for these transport/infrastructure issues it might face problems. Internal connections should also be on the agenda. Regions need to form vital and vigorous units and reveal hidden potentials. By forming stronger spatial coalitions regions grow as more prominent destinations for investments and their stronger message are perhaps noticed easier by governmental entities. Infrastructure needs must be tied into wider context in order for them to gain attention and approval. Better transport connections would have major influence on Kvarken's attractiveness for businesses, possible inhabitants and naturally for its role as freight route.

Region has strong technological base. This needs to be fostered and developed. For wealth creation and growth Kvarken region has to consolidate its place in national, transnational and global production networks. If region wants to be on the top of value-chain hierarchies, focus on research, development,

innovation and concentrating on high-end products is needed. Similarly, it is essential to gain competitiveness and strength from cooperation. Quality transportation networks ensure regions role in value adding and helps to make attractive partnerships with businesses and actors more broadly.

The aim is to have companies in global positions, and to have best national figures in well-being and growth. In knowledge-based economy this requires clean links between private businesses and research institutes and universities. Innovation environments has to be developed and flexible testing must be encouraged. Digitalization and automatization will change societies and value-adding dynamics sharply. Therefore, key to success lies in anticipation.

Identifying functional areas and growth corridors, tracking changes, understanding the chains of influence and anticipating future development is a necessary basis when preparing and implementing corridor development. The development of functional areas and growth corridors requires more detailed information on how different activities link areas together, how far the influence of centers and corridors extends and how changes in activities affect regions and corridors. As functional areas and growth corridors consist of different urban and rural areas, it is also important to understand how the various areas are integrated into the whole. The most important thing is to identify the right ways to target policy. Clearly visualized and easy-to-understand descriptions of functional areas and growth corridors are also needed for decision-making.

Kvarken Region and its possibilities isn't well known enough yet, but good building blocks for the future exist. Attractiveness and joint message (brand / story) is needed for investments and government attention. Region must use and exploit its strengths and make itself indispensable. Kvarken needs to develop its economic base towards more versatile and future oriented innovative entrepreneurial system. Kvarken needs to consolidate its place in regional and global value chains. Forerunner economy needs flexibility and support to evolve and grow.

Kvarken Region has good education opportunities and many international students. Problem is to commit students and internationals to stay, and to convince emigrants to return. Education must serve business's needs. What kind of education is needed? How to attract professionals? Future trends must be keep in mind while planning education. Kvarken's expert pool needs both quantities and qualities, new inhabitants and workforce but also quality professionals.

Sea connections between Vaasa and Umeå has somewhat recovered — which enables future possibilities. Internal connections have to be developed to make use of regions full potential and to create more attractive destination for investments and development. Region needs to be connected to greater growth regions by faster railroads and better roads.

As identified in NSB CoRE WP4, common issues for all territorial areas include needs to: develop interoperability with 2nd level networks; reduce urban sprawl negative effects around main urban nodes as larger population will concentrate around agglomeration; serve local interests and create value of NSB CoRe for territories and small settlements in between main nodal points e.g. regional stations, frequent intersections, good accessibility also to depopulated areas; Combine the strengths in business, labour market, education, tourism between all NSB countries — enhance social, economic and cultural cooperation.

In general, there is need to (as identified also in WP4) develop information exchange between institutions and sectors (at expert level) and develop stakeholders' network; improve coordination and cooperation of relevant stakeholders involved in cross-border planning; exchange know-how between cities to improve governance; activate cross-border cooperation on political decision-making level regarding the

corridor. It is important to set common goals and have political will to do thing together; introduce a common management for further promotion and development of NSB CoRe and define organization that will take the leading role in the process, carry out communication etc.; circulate information about the NSB CoRe to encourage more public discussions and support for related projects (e.g. Rail Baltica); consider cross-border perspective in national transportation plans (currently the cooperation in transport planning is poor or non-existent); harmonize standards, unified cargo planning, unified rail controlling system; create an "overall NSB corridor related thinking"; develop integrated passenger travel solutions e.g. joint ticketing system and route planning, and to achieve modal shifts, in particular from road to rail thus making mobility more environment friendly.

Steps to reach the vision

Governance is nowadays horizontally defined, characterised by cooperation and constant negotiation procedure between stakeholders. Public sector and political institutions have become more dependent on other societal actors (private sector, interest organisations) and international organisations. The policy arena has become ever more complex and fragmented. The preparation and decision-making processes themselves have become crucial for the implementation of development initiatives. Multi-level governance is a way to improve the quality of preparation and understanding of decision-making concerning initiative. Multi-level governance is networked and open by nature: a tolerant and inviting attitude characterises a multi-level governance culture.

However, networks – more than hierarchies – require new capability for co-operation and also new form of leadership: who is characteristic and powerful enough to gain respect from other participants in the network, is the one who will lead the swarm.

After studying number of governance models for corridors mainly in Europe, following 10 rules for good governance model of corridor development could be summarised:

- 1) Form network (alliance/community) of actors, both public and private
- 2) Create dialogue forums for stakeholders, 'Clubs'
- 3) Set up clear vision, communicate and market clearly
- 4) Design platform, ie. formal structure (a membership agreement, cooperation contract, formal executive positions (board, commission, secretary, director etc.)) for those sharing the vision
- 5) Get strong personalized leadership, 'one carrying flag'
- 6) Gain impact in advocacy, get political support, remember access routes & points
- 7) Make clear action plan / strategy
- 8) Operationalize task forces, secure resources
- 9) Form solid information basis, study regional economic benefits, monitor development
- 10) Use best practice examples praise power of piers

And when analysing state of the art in the Kvarken and NSB CoRe step by step, following remarks could be made: +

- 1) Vaasa and Umeå are intertwined, but Vaasa is not yet part of network alliance in Finland aim should be in Growth Corridor Finland. Connection to Seinäjoki should be closer among different actors (long history of challenging attitude).
- 2) Again there is intense dialogue between Vaasa and Umeå, but less to the direction of Seinäjoki. There should be club which joins business, education institutions, developers and official sector as well as people. Language affects.

- 3) There is not yet been clear vision that could be communicated.
- 4) Platform would be Growth Corridor Finland.
- 5) Kvarkenrådet has role as coordinator, but its leadership role should be strengthened.
- 6) Advocating impact is dependent on governments. Current governmental period has been challenging. Access routes and points (ie. 2nd and 3rd tier urban nodes) have been spotted, but more solutions are needed to keep them as part of the corridor.
- 7) No comprehensive action plan or strategy drafted yet
- 8) Operationalisation of development has been based on projects (although there has been good continuation in relevant themes), stronger institutional basis is required.
- 9) Information has been produced, but in order to promote growth, more studies in economic and regional development benefits should be done.

Cities are actively communicating, but no systematic exchange of information and experiences between Vaasa and Seinäjoki.

It all comes together while planning for the better future for Kvarken region. Reliable, efficient and sustainable transportation network is the premise for transnational cooperation and for consolidating Kvarkens role as connector area. Internal transportation needs developing for strengthening regions' competitive advantage, and external routes need to unite Västerbotten and Ostrobothnia more intensely into greater growth regions and into global networks.

The goal for future transportation infrastructure should be fast and reliable connections into EU markets, and also to Russia/China. Transport infrastructure should also be sustainable, and sustainability could also be basis for marketing. While sustainable, network should also showcase high-end technological advantages. This requires real solutions to current aged structures and bottlenecks.

For development projects Kvarken needs its message delivered and understood. Kvarken needs to be seen as attractive and indispensable. Attractiveness is also needed for maintaining and fostering positive net migration. Kvarkens message must be unitary and clear. Greater cooperation between municipalities and regions is needed as well in respective countries as between the two sides of the gulf.

Kvarken region must formulate common strategy for communications. Kvarken needs to develop a brand, story and visual image to deliver its message which should be based on statistical evidence. Kvarken should underline the wider importance of developing transport connections.

What measures are needed?

Firstly political decision on increasing planning preparedness; making the plans (EIA, Master Plan, Roadmap for Rail Plan), where main goal is to increase Tampere-Helsinki capacity, double track between Seinäjoki and Tampere, lifting carrying capacity (axle loads); adding passing loops on the Vaasa-Seinäjoki development corridor and reduction of level crossings and to decrease the susceptibility to interference in general. Furhermore, development and improvement actions for station areas, creating ecosystems and testbeds for innovative solutions in MaaS are needed.

On the longer run (2030) it is important to monitor implementation of identified investments and plans by 2030. In addition, planning of new objects must be started. For even longer span Kvarken needs *plan 2050*. In that process, it is important to link national and regional transport system plans. Decisions are currently made on land use and planning on that 30 years span. These plans should take into account the possibilities autonomous traffic solutions, rail transport, housing solutions, work and business trips,

leisure travel, the good flows (the transport of dangerous goods and services, the transport of recyclable materials etc) on national, regional and local level.

Benefits for business and development

Transport investments generate growth, wealth to the area. Effective traffic solutions will increase regional competitiveness. Benefits cross borders, and especially in Kvarken case they would be witnessed mostly in Finland and Sweden, but also in Norway. NSB CoRe enables the diversified development of freight transport in addition to passenger transport. Effective connections provide business opportunities with competitive investment alternatives and better opportunities for export transportation. Logistical connections and costs have a major impact on corporate growth and decisions-making of their location.

For the economy as a whole, it is important to eliminate the bottlenecks of transport and to improve the capacity, fluency and the functionality of the transport network. As accessibility improves, business competitiveness improves and the mobility of citizens is facilitated and accelerated, leading to expansion of workplaces and better access to workforce (figures 12, 13 and 14). Passenger services are expected to reduce travel times, dense traffic times and likely future cost savings through opening the competition. Freight traffic, on the other hand, seeks to secure track lineage, upgrades the railway yards up to date, and raises the axle weight of the trains. The development of rail transport requires that existing structures are maintained efficiently and that the infrastructure is constantly being developed.

When evaluating the Main Rail Line Vaasa as a city center was ranked 149th in accessibility. In the Plus scenario it would be the place 93rd. A rapid link through Vaasa to Umeå would clearly improve the region's competitiveness current. It would include, inter alia, the availability of skilled labour.

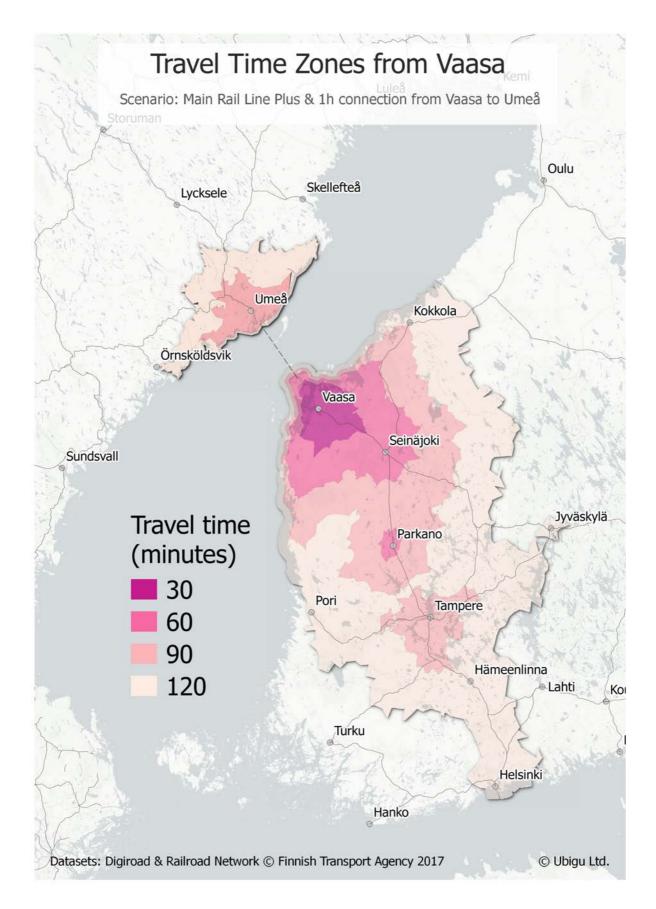


Figure 10. Travel time zones with major improvements in Main Rail Line

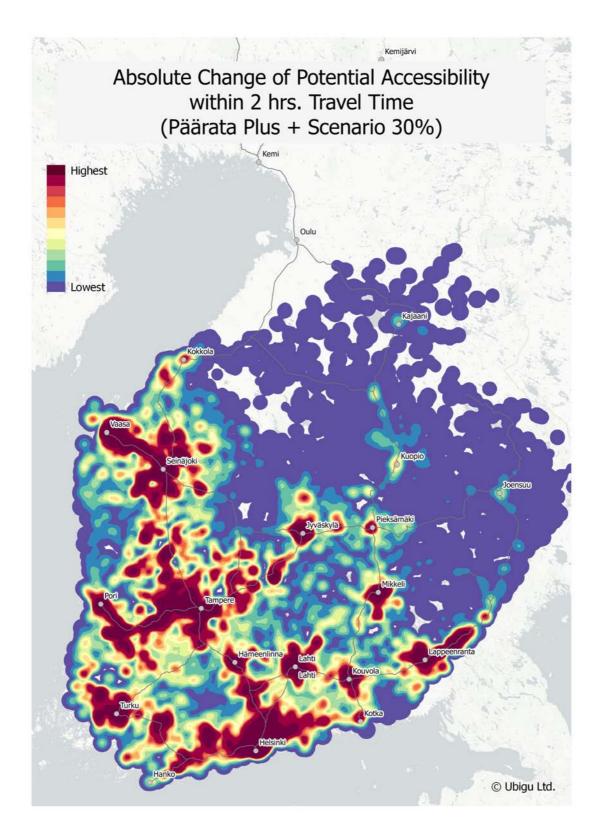


Figure 11. Absolute change of potential accessibility with major improvements in Main Rail Line. Main Rail Line scenario includes 1h train connection from Vaasa, Jyväskylä and Pori to Tampere and 1h train connection from Tampere to Helsinki. Scenario +30% includes 30 percent faster connections between all other main train connections in Finland (Joensuu - Helsinki, Kajaani - Helsinki, Turku - Helsinki).

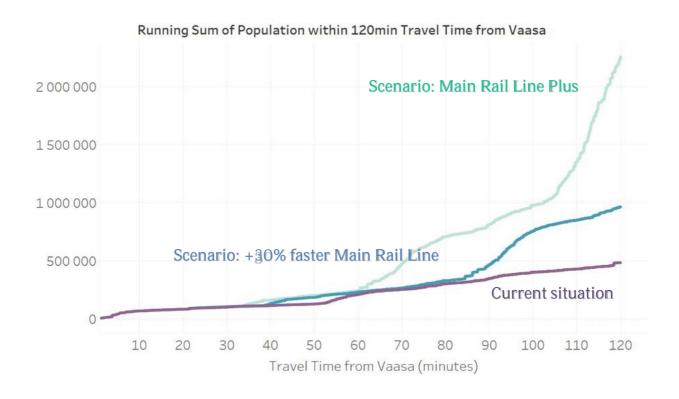


Figure 12. Running Sum of Population within 120 min Travel Time from Vaasa.

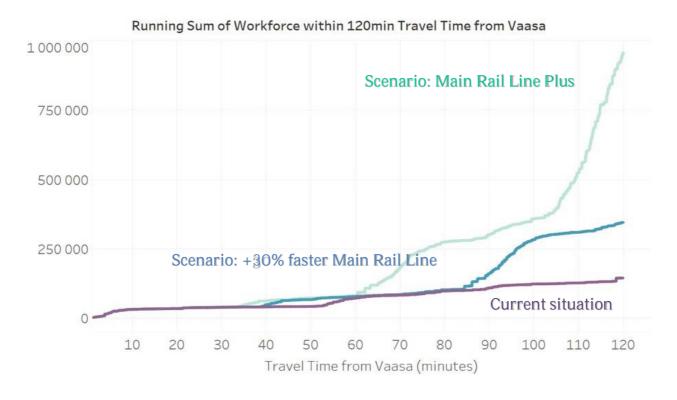


Figure 13. Running Sum Workforce within 120 min Travel Time from Vaasa.

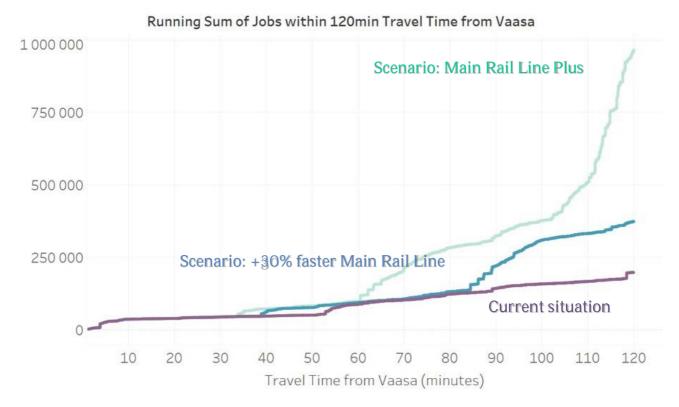


Figure 14. Running Sum of Jobs within 120 min Travel Time from Vaasa.

Bigger picture - key arguments

For making NSB more attractive, better connected, wealthier and to enlarge its labour pool, key need is to connect to the Growth Corridor Finland, by interlinking Seinäjoki — Vaasa - Umeå logistics, competence, labour force and deepening cross-border cooperation. Advocacy and cooperation is needed on regional level between cities and counties, on national level both in Sweden and Finland and in EU level.

More attractive

This corridor is about people not bulk – this should be profiled as resilient and development oriented part of NSB CoRe. It gives 750 000 more people and 50 000 students to connected NSB Core, and about 2,5 million more people connected to Northern Sweden. Kvarken is attractive and indispensable in east – west connections. Attractiveness foster positive net migration. Arctic areas have hundreds of billions of potential – Kvarken is a short cut and a doorstep to Arctic areas. Kvarken is the Northern Dimension of NSB CoRe, building connections to Norway, Arctic and Barents region as well as Russia in total.

Enlarging labour pool

Strong competence and knowledge basis — this area is powerhouse to competence-driven regional development. The Kvarken region is exceptionally strong in the energy and life sciences, adding value and competence in these fields. Kvarken is agile, with close connection between education and business. Enlarging labour market area makes it possible to commute easily between major cities both to experts and other professionals.

Better connected

Reliable, efficient and sustainable transportation network is the premise for transnational cooperation and for consolidating Kvarkens role as connector of ScanMed and the NSB CoRe. Recent decisions to prolong ScanMed and NSB are great news for Kvarken. Internal transportation needs developing for strengthening regions' competitive advantage, and external routes need to unite Västerbotten and Ostrobothnia more intensely into greater growth regions and into global networks. Kvarken Region has the possibility to develop as inevitable connector between east and west. In the first place vessel is needed, in the second phase even quicker connection and fixed link in long term. Finance of the vessel has to be secured immediately. Quicker vessel by 2035 and fixed link by 2050.

Wealthier and healthier NSB

The triangle formed by Vaasa, Seinäjoki and Kokkola has met the regional development indicators very well in the 2010s, being top 10 performers among urban regions in Finland in early 2010 - Ostrobothnia's growth triangle is engine for growth. However, it should be noted that the development picture of recent years has been more challenging. Umeå has been the growth pole in Swedish side. Umeå is a strengthening hub in the Bothnia Corridor, NSB CoRe connects northern Sweden more closely to Finland and the Baltic. In order to be able to work on the Swedish side, it is important to note that Sweden is also involved in coastal alignment, especially south of Sundsvall. Joining NSB CoRe brings growth to North Sweden, also from the East. Kvarken makes NSB CoRe wealthier and healthier. In transport focus should be on freights value rather than on mere volumes. Western cost of Finland has substantially better health and well-being figures than rest of the country. Life Science and wellbeing is core competence of Umeå. Kvarken area could be test bed for new type of health services. New type of services should be piloted at the same time as pilot period for health and social services reform is running in Finland.

Act now

In Finland an immediate decision to join Growth Corridor Finland is needed. Key targets of advocacy are the Governmental Programs especially in Finland (new government expected to start in spring or summer 2019, but some potential also earlier due to pressure in government, health and social services reform), but also in Sweden (new government expected to start in 2018). Both governmental programmes are under preparation by civil servants in relevant ministries. Now it is time to provide information to draftsmen. Political advocacy and cooperation takes place simultaneously, key moments are when new governmental programmes are drafted.

For both Finland and Sweden there is a need for stronger advocacy on EU level to extend the NSB CNC to the north. Currently Vaasa lacks connection to TEN-T corridors, therefore it is not eligible to use funding for developing such networks (3 regions). There is also need to ensure efficient NSB CoRe connections to SCANMED corridor and to integrate already existing concepts — especially E12 Atlantic Transport into the vision. The review of the core network will be carried out in 2023 and will probably enter into force in 2028.

Even more deeper cooperation between municipalities and regions is needed as well as between the two sides of the gulf — perhaps time to establish first EGTC (European Grouping of Territorial Cooperation) around in Baltic Sea Region?

Annex. Part of the NSB CoRe work

This work has been carried out as part of the NSB CoRe, which aims to improve the sustainable accessibility of the Eastern Baltic Sea Region to freight and passenger transport. The project contributes to the EU TEN-T Transport Infrastructure Policy and implements the TEN-T Policy from a regional development perspective, and bring the needs of peripheral regions to the CNC context. The project is part of the implementation of the NSB CNC work plan via the Corridor Forum in which Member States, infrastructure managers and regions communicate with the European Commission and European Coordinator. The project operates as the transnational cooperation platform in spatial and transport planning and communicates the outputs of grass root level activities to policymakers on regional, national and EU levels (Figure 17). The activity of transnational roundtable meetings brings the project's outputs to wider distribution among policymakers, transport operators and users.



Figure 17. NSB CoRe area and partners